

BUDGET PROPOSALS 2020/21 FEBRUARY 2020
(This shows the changes to the existing Base Budget)

APPENDIX A

	BASE 2019/20	Yr1 2020/21	Yr2 2021/22	Yr3 2022/23	Yr 4 2023/24	Yr 5 2024/25
	£	£	£	£	£	£
BUDGET PRESSURES						
Inflation and increases on goods and services	220,000	110,000	110,000	110,000	110,000	110,000
Torr Quarry Transfer Station	142,500					
Triennial Pension revaluation (increase in Pension Employer primary rate contributions)		140,000				
Salaries - provision for pay award at 2% for 20/21 onwards	280,000	140,000	140,000	140,000	140,000	140,000
Waste collection, recycling and cleansing contract (estimate)		130,000	130,000	130,000	130,000	130,000
National Living Wage and National Insurance	50,000	70,000	70,000	70,000	70,000	70,000
Two planning enforcement officers (SHDC share of the cost - Council September 19)	29,000	50,078				
Employer's pension costs - Waste collection, recycling and cleansing contract	290,000	25,000				
Depot annualised costs - Waste collection, recycling and cleansing contract	22,200	60,762	60,761			
Devon aligned service for waste		175,000	175,000			
Implementation costs for Devon aligned service for waste (one-off) This is additional staffing support for implementation such as roadshows, communications and customer services support.		125,000	(125,000)			
Reduction in recycling income	125,000	95,000				
Blue and Clear recycling bag processing (safe working practice requirement)	75,000					
Haulage contract	60,000					
Reduction in Housing Benefit administration subsidy and Council Tax Support Admin Grant	15,000					
Car parking costs - collection fees	25,000					
ICT future service provision		150,000				
ICT support contracts - increase the budget to better align to actual expenditure	50,000					
Housing Benefit overpayment recoveries		100,000	70,000			
Payment collection expenses		25,000				
Maintenance of trees		40,000				
Climate Change Policy Officer (SHDC share of cost - 2 year temporary post)		25,000		(25,000)		
Housing Posts (make three temporary posts permanent - SHDC share of costs - to be funded by Government grant - Flexible Homelessness Grant funding)		48,700				
Economy Post - 50% of cost (shdc share), for two years		25,000		(25,000)		
SLT/ELT Restructure - redundancy/pension strain costs		25,000			(25,000)	
Dartmouth Ferry - management recharge from Salcombe Harbour		21,100				
Large and hazardous fly tipping costs (outside of the FCC contract)		20,000				
Reinstate £10,000 Partnership Funding to the CVS (£7,000 already in the base budget)		3,000				
TOTAL BUDGET PRESSURES	1,383,700	1,603,640	630,761	400,000	425,000	450,000

Changes to contributions to Earmarked Reserves

Reduce the contribution from the New Homes Bonus Reserve (assumes a contribution of £500,000 in 2019/20, £564,143 in 2020/21 with reduced contributions from 2021/22 onwards from any replacement NHB scheme)	141,084	(64,143)	164,143	100,000	100,000	50,000
Vehicle Fleet Replacement Reserve (Council 6th December 2018)	60,000					
Contribution to Economic Regeneration Projects Reserve (Business Rates Pilot gain). This contribution is one-off for 2018/19 only.	(475,000)					
Reduce contribution to Land and Development Reserve	(43,000)					
Dartmouth Ferry - increase annual contribution to £235,000 by 2024/25		30,000	30,000	30,000	30,000	28,000
Transformation Project (T18) - Approved at 11 December 2014 Council <i>Contribution to Strategic Change Reserve to meet pension strain costs</i>	(150,000)	(60,000)				
Repairs and Maintenance Reserve - increase annual contribution from £55,000 to £80,000 in 2020/21 and £105,000 from 2021/22		25,000	25,000			
Contribution from the Flexible Homelessness Government Grant for three housing posts (SHDC share of costs)		(48,700)				
Total changes in contributions to Earmarked Reserves (as per Appendix D)	(466,916)	(117,843)	219,143	130,000	130,000	78,000

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SAVINGS AND INCOME GENERATION IDENTIFIED

	Yr1	Yr2	Yr3	Yr 4	Yr 5	Yr 5
	2019/20	2020/21	2021/22	2022/23	2023/24	2023/24
	£	£	£	£	£	£
Boat Storage Charges (as per Fees and Charges report)	(3,000)					
Duty Planning - charged appointment basis (as per Fees and Charges report)	(9,000)					
Savings from re-procurement of contracts (e.g. leisure contract)	(22,000)	(165,000)	(65,000)	(116,000)	0	
Procurement of waste collection, recycling and cleansing contract (Note - The employer's pension costs of £290,000, the depot annualised costs of £22,200 and the increase to the Vehicle Earmarked Reserve of £60,000 are deducted from this figure to show the total net annual saving as per the report to Council on 6th December 2018)	(658,351)	(129,674)	(129,672)			
Income from Commercial Developments (Executive 13/12/18)			(115,911)	(41,096)		
Planning fee income	(40,000)					
Dartmouth Lower Ferry	(25,000)					
Public Conveniences - Pay on Entry, contributions and transfer to Parish Council/ closure 1.9.2019 where agreement has not been reached for transfer - Includes rate relief from 2021 - Savings as set out in the Executive report 22nd November 2018. Figures have been updated to reflect the proposals set out within the Public Conveniences update report to the Executive on 19th December 2019	(118,275)	(55,203)	(54,537)			
Other budget savings (cessation of Communities Together Fund)	(7,000)					
Reduce partnership grant funding to the CVS (£12,600) and South Devon AONB (£9,700)	(22,300)					
Advertising on website and e-bulletins	(3,500)					
Corporate consultancy income	(20,000)					
Energy Certificate for Eco Schemes	(10,000)					
Food and Health and Safety advice	(3,000)					
Increase investment in CCLA from £1.5m to £3.5m (treasury management income) - Appendix F	(60,000)					
Dartmouth Park and Ride - charging review			(30,000)	(20,000)	(10,000)	
Senior Leadership Team - Interim arrangement (£34,000) - Restructure (£60,000) as per July 2019 Council report - a total of £94,000	(34,000)	(60,000)				
Review ICT contracts	(10,300)	(6,300)				
Review cleaning contract Follaton	(5,000)					
Vehicle Trackers	(2,900)					
Digital Downloads of Planning applications	(3,500)	(3,500)				
Implement e-billing for Council Tax	(2,100)	(2,100)	(2,100)	(2,100)	(2,100)	(2,100)
Council Tax Support Grant - proposal to reduce by 50% per annum over two years	(8,000)	(37,000)	(37,000)			
Car parking pay & display fees - increase by 4% (see 2.30 of the report)		(80,000)				
Commercial Investment Strategy		(75,000)				
Employment Estates income		(25,000)				
Treasury Management income		(20,000)				
Corporate Consultancy income		(10,000)				
Cancellation of the IEG4 Contract & implementation of the Northgate Citizen access portal		(12,000)	(12,000)			
Review of fees and charges - boat storage fees (£2,000) and S257 footpath diversion orders (£2,100)		(4,100)				
Dartmouth Lower Ferry income		(20,000)				
Triennial Pension Revaluation - no secondary pension contributions payable due to the pension Deficit being Nil at 31.3.2019		(200,000)				
TOTAL SAVINGS AND INCOME GENERATION	(1,067,226)	(904,877)	(446,220)	(179,196)	(12,100)	(2,100)